

Measuring the financial impact of climate change: Risk and scenario analyses and to measuring climate-related financial impact

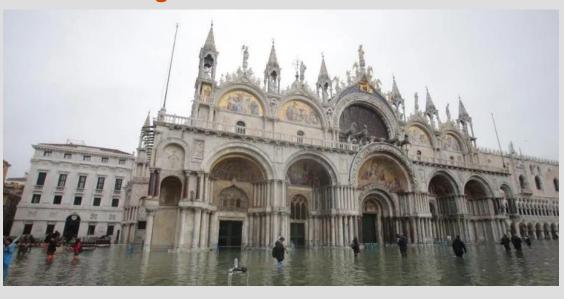
28 May 2020



## Is there any difference?



### **Climate change**



### Why to care about climate change?



**License to operate** – maintain regulatory and societal legitimacy and trust while doing business e.g. usage restriction for commercial buildings in the Netherland



**Risks** – understand and estimate financial implications that may materialize e.g. physical damage or impairment



**Opportunities** – anticipating and realizing chances e.g. value increase or beneficial financing conditions

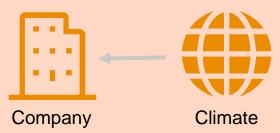


# Climate risks and opportunities are driven by changing operating contexts as well as own climate activities



Financial materiality
"Outside-In"

Climate impacts on business models, Development potential, performance, etc.



Evaluate the **financial risks** and opportunities on my portfolio due to a **changing climate**.

**GENERATED RISK** 

Environmental And Social Materiality
"Inside-Out"

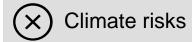
Climate impact of the company can be/become financially significant.

Impact of the company on the climate



Set a reduction target **to limit climate change impact.** Necessary to comply with a target in order to ensure competitiveness in the future

**Focus today** 



### Much is uncertain, but it is certain that some form of climaterelated risks will materialize

### **Illustrative Climate Scenarios** Emissions <u> Femperature</u> Gas Greenhouse Global 0 <2°C **Net Negative Emissions** 1980 2050 2100 Source: PwC based on Global Carbon Project



level





events



More Physical Risks

If we do not contain climate change, physical risks will materialize.

### **More Transition Risks**

02

If we embark on a transition path, transition risks will materialize. An orderly transition is preferred over an abrupt and disorderly transition.



Technology



Legislative changes & regulation



Market



# Bank of England illustrates the vulnerability of real estate portfolios

The Bank of England derived the following future value changes in real estate assets caused by climate risks

Real Estate Assets	Value change from transition risks			Value change from physical risks			
Scenario	А	В	С	А	В	С	
Global Average (incl. other regions)	-10%				-15%	-30%	
North America	-10%				-15%	-30%	
Europe	-5%				-8%	-15%	
Asia Pacific	-20%				-30%	-60%	
Focus today		A - sudde	Scenario Definitions:  A - sudden transition to well below 2°C (Year 2022) B - orderly transition to well below 2°C (Year 2050) C - 4°C increase in global temperature (Year 2100)  Source: Bank of England / PRA Stress Test Guidance 2019				
ation							

# Resilience to shocks and improved financial performance as well as financing conditions could be benefits

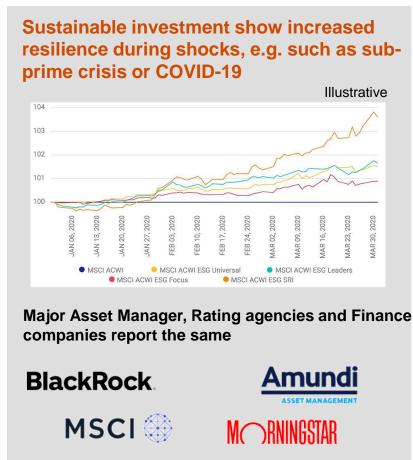
Financing the transformation will require to facilitate private sector finance

European Commission estimates an investment gap of 260 billion EUR per year until 2030



Sources:

https://ec.europa.eu/info/business-economy-euro/banking-and-finance/sustainable-finance\_en



Sources

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morningstar.com/insights/2020/04/06/how-did-esg-indexes-fare; blackrock.com/corporate/about-us/sustainability resilience-research; research-center.amundi.com/page/Article/2020/05/The-day-after-3-ESG-Resilience-Duringthe-Covid-Crisis-Is-Green-the-New-Gold Green residential buildings could achieve lower financing cost...

...according to European Commission sponsored Revalue Project....



...similar findings show US-American researchers for commercial buildings



Sources

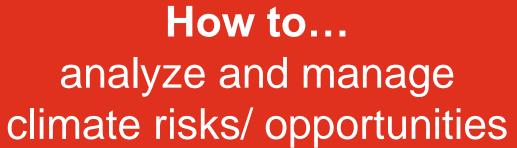
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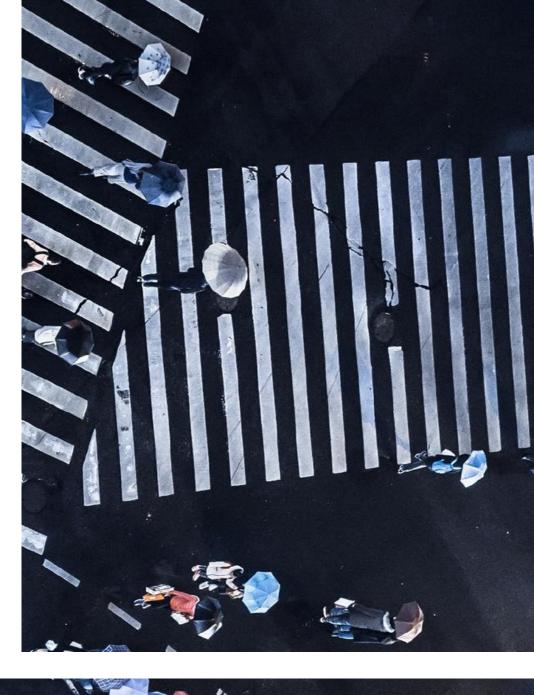
nttp://www3.cec.org/islandora/en/item/2328-paper-2b-toward-sustainable-financing-and-strongnarkets-green-building-en.pdf

Risk and scenario analyses and asset valuation

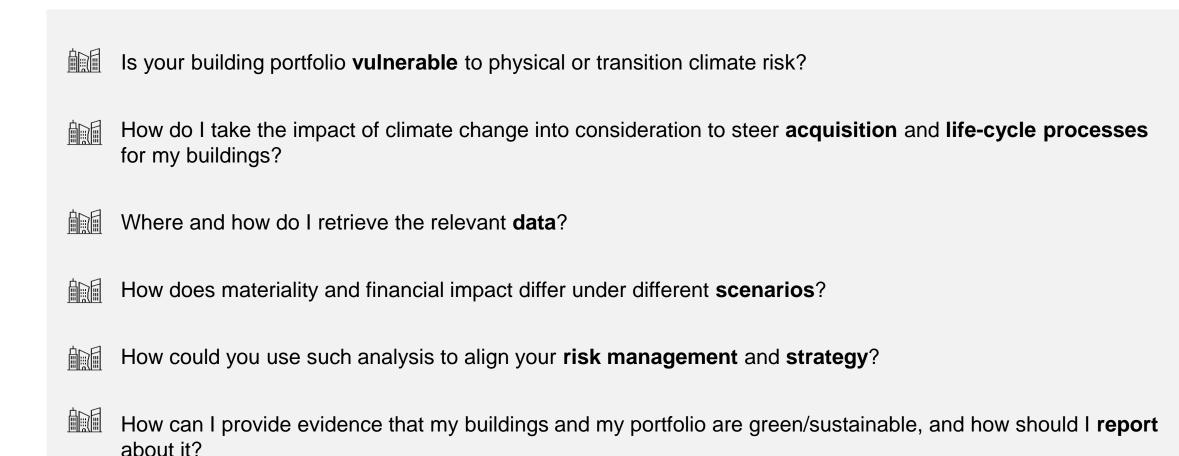
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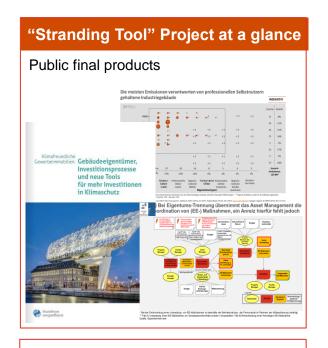
## What are the key questions that you might be facing?





## Understand the relative performance of buildings and financial investment requirements

Illustrative



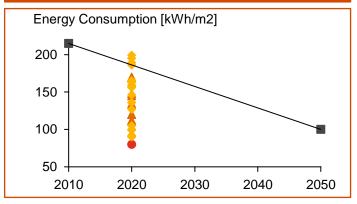
#### In collaboration with:

- Deka
- Union Investment
- Credit Suisse
- DENEFF
- Deutsche Bank RREEF

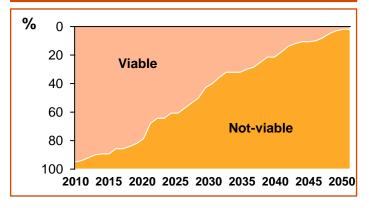
#### Financed by:

 Bundesministerium für Umwelt, Naturschutz und nukleare Sicherheit

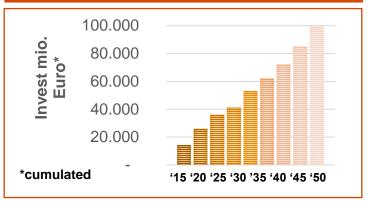
## At which point in time do I need to renovate my building?



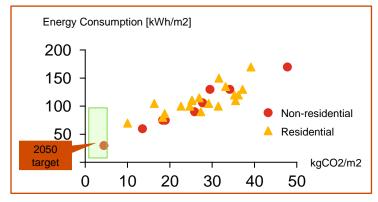
## Over time, which share of my portfolio is viable?



## How much investment will be required to upgrade my portfolio?



### Which (types) of my buildings are at risk?



Risk and scenario analyses and asset valuation

May 2020





How to...
evaluate the financial impacts
of climate policies





## How would (potential) climate regulation impact building valuation?

Financed by: REDEVCO Illustrative picture of value determination with the income approach **SCHEMATIC** Multiple **Required Invest Annual income Annual cost**  $\oplus$ Int. interest rate/ Future value projection: adjustment factors Maintenance & Occupancy Rate Admin cost Capital cost repair cost (+/-) based on Projected renov. (Opex) (Opex) annuity multiple comperative data cost (Capex) Operating To be paid by Energy price Internal CSR/CO<sub>2</sub> To be paid by Exchange duties licence: EPC Renewables (heating...) tenant landlord increase targets/price level Demand side: Market pressure Carbon pricing: Increased energy Ordinance law: define tight EE Technologies get cheaper due to National (sub)sector climate targets tax/carbon price for Non-ETS standards for building stock increase by tenants/occupiers learning curves and/or subsidies define max "risk" Potential climate-related value driver

Risk and scenario analyses and asset valuation

May 2020

pwc

DBU 🔾

Project partners:

## A review of valuation impacts illustrates the materiality of energy efficiency-related regulations

### **Building Parameters**



#### Office building

• Rent: €180/m² year

• Discount rate: 3.5%

### **Energy consumption classes in the office sector**



### Higher energy usage

• Energy consumption: 210 kWh/m<sup>2</sup> p.a.



### **Medium** energy usage

• Energy consumption: 178 kWh/m<sup>2</sup> p.a.

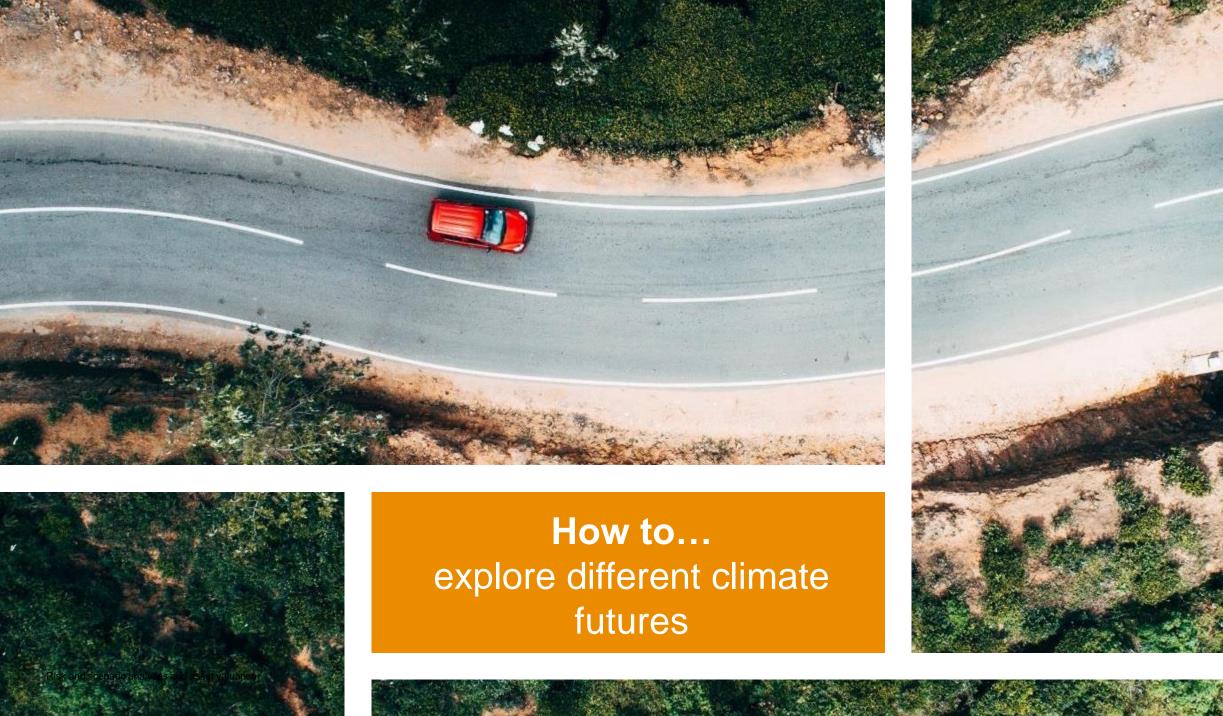


#### Low energy usage

• Energy consumption: 99 kWh/m<sup>2</sup> p.a.

Regulatory Simulation		Result: Change in Value of Property (2050)				
CO <sub>2</sub> -Price Introduction of a CO <sub>2</sub> price on the heating related emissions of the building. The CO2 price starts at 40 Euro/t CO <sub>2</sub> and increases to a max. price of 120 Euro/t CO <sub>2</sub> .	>	-1.7%	-1.4%	-0.8%		
Consumption Restrictions In order to avoid a restriction of use, it will be renovated according to 2050 (100 kWh/m2) requirements. This regulation comes into force in 2025.	>	-33.6%	-26.0%	-0.0%		
Climate Strategy Resctriction Simulation the point of time when the buildings has the intersection with the sectoral reduction pathway. The building is renovated in line with 2050 requirements (100kWh/m2) in that year.	>	-40.2%	-29.2%	-0.0%		
Change in Demand Efficient buildings are in greater demand, which is changing rental income (High energy usage: -10%; Medium energy usage: -5%; Low energy usage: +5%)	>	-8.7%	-4.3%	+4.3%		

Tool available at: <a href="https://www.pwc.de/en/sustainability/carbon-value-analyser.html">https://www.pwc.de/en/sustainability/carbon-value-analyser.html</a>



## Based on the scenario, a significant proportion of the building stock would have to undergo energy retrofitting

2°C scenario

#### The real estate sector in the scenario:



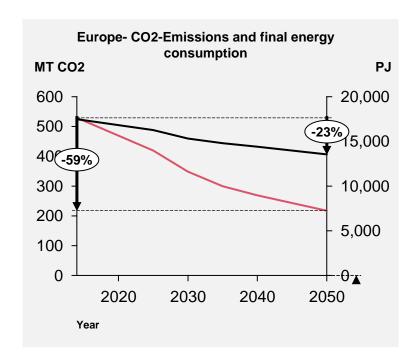
In the 2°C scenario the OECD countries have to reduce the emissions of buildings about 60% in 2050 (reference year 2014). **Energetic renovation** is a **key** component to achieve the sector targets. More than 80% of the buildings stock would need to be renovated.



**GDP development** and **population growth**, both roughly 0.9% p.a. till 2040, lead to a significant increase of floor area of residential and non-residential buildings with high regional and building-type differences.



The constantly improving performance of renewable energy the need to reduce the emissions, lead to a technological shift towards electric heating and ventilation systems (e.g. heat pumps and solar panels)

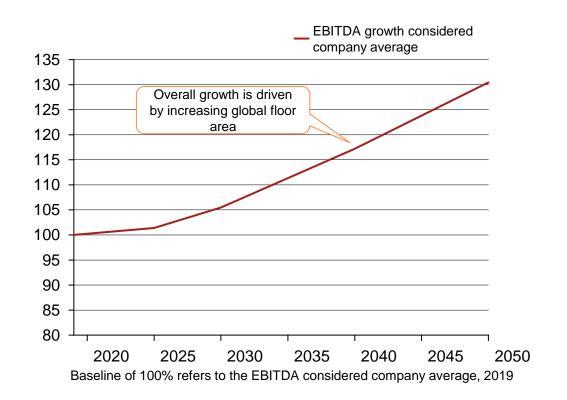


## Real Estate might see substantial EBITDA growth in a 2°C scenario, with varying individual company performance

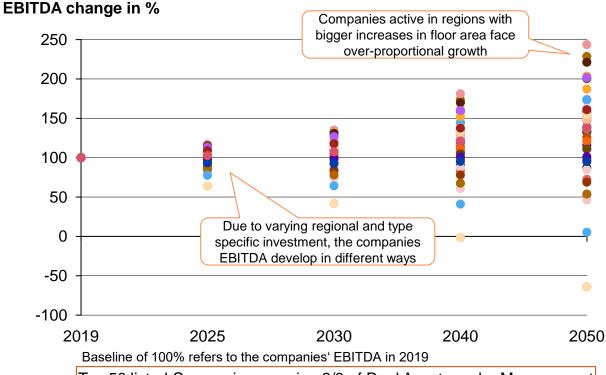
**Climate Excellence Results for Real Estate** 

2°C scenario

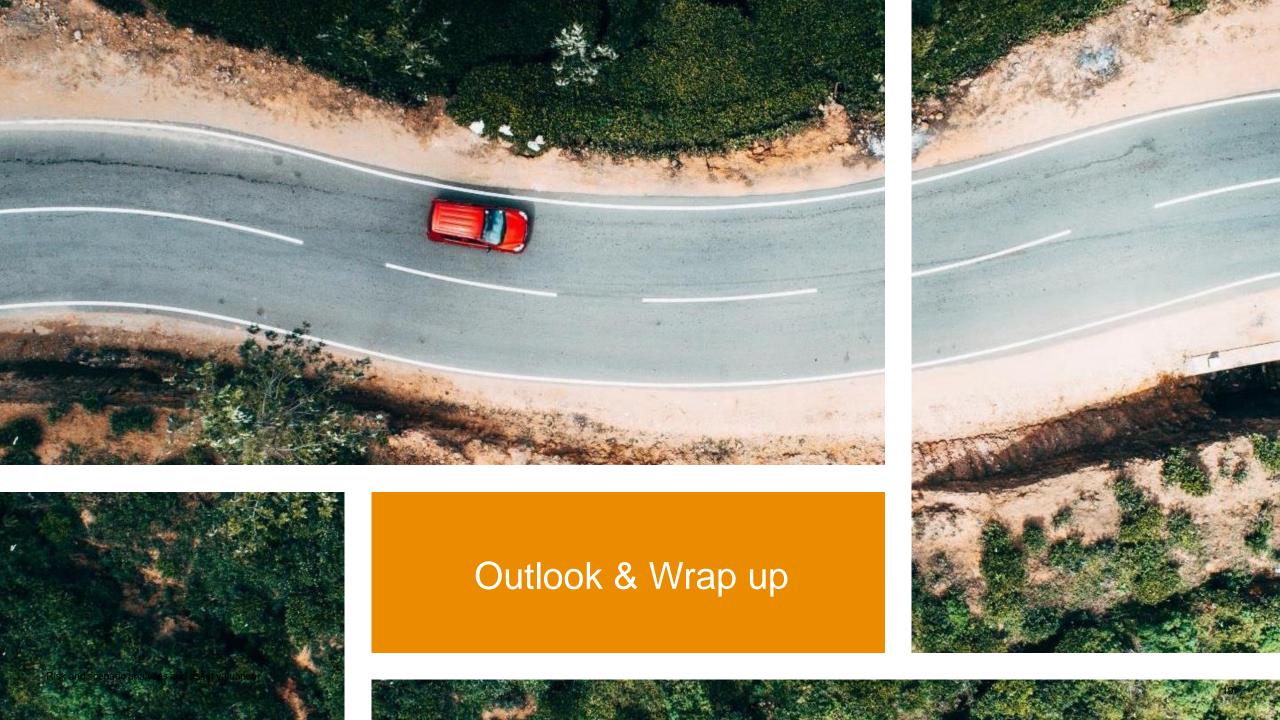
### Potential development of the real estate sector



### Individual companies' spread



Top 50 listed Companies covering 2/3 of Real Assets under Management



## Key take aways from today



Climate change is and will remain a priority topic.



It is easy to get a first view on the climate exposure and materiality of the portfolio and individual buildings



A **integrated climate view**, acknowledging risks and opportunities from regulatory, technology and market changes, as well as physical impacts, can create the basis for **smart management and reporting**.

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